

## Attachment 1 – Governance arrangement for the MRTNPs

Project	Structure	Cost (\$b)	AT Interest	Sponsor(s)	AT role in project governance	AT roles in project management	Other engagement
CRL	City Rail Link Limited, a special purpose vehicle, established by the Crown for the planning and delivery of the project. It has a Board of Directors and reports to Sponsors	5.5	AT will inherit approximately 50% of the CRL assets, will hold the operator's contract and will operate the train services	Minister of Transport, Minister of Finance, Mayor Auckland Council	None.  Auckland Council ELT member is the Sponsors Representative on the project steering group	Member of Project Control group – decision by consensus  AT staff are working in project office to provide input into business case	Multiple technical specialists engaged through as Owner Interface Managers
ALR	Auckland Light Rail Limited, a special purpose vehicle, established by the Crown for the planning and delivery of the project. It has a Board of Directors and reports to Sponsors	25	AT nominally identified as proxy asset owner and operator until further decisions are made.	Minister of Transport, Minister of Finance, Minister of Housing Mayor Auckland Council	None	Member of project control group of 20 stakeholders but not formally consulted.  Member of ALR/AT Interface Forum to seek technical input from AT. A non-decision-making group.  AT staff are working in project office to provide input into business case	Member of regular "Partners Forum" for purpose of ALR informing P&I and IN senior management.
WHC	Waka Kotahi project which reports via the Waka Kotahi Board to the Minister of Transport.	24	Expected to be confirmed as proxy operator of light rail component.	Minister of Transport Waka Kotahi Board	Non-owner partner for the WHC alliance, with senior management representation on the Project Steering Group, but decision authority sits with WK.	No formal role.  AT has requested role within the project office as Partners Representative	AT has representation within the project office as Partners Representative but has no formal role.
NWRT	Waka Kotahi project which reports via the Waka Kotahi Board to the Minister of Transport.	5	Expected to be confirmed as proxy operator	Minister of Transport Waka Kotahi Board	AT has two senior management members on project steering group but decision authority sits with WK	No formal role.	AT has representation within the project office as Partners Representative but has no formal role.
Cross functional oversight	Does not exist.  AT and WK are jointly developing a 20-year strategic Rapid Transit Network plan with priorities for investment.						