

Entered by Board Secretary

Council Controlled Organisation Review Submission

For decision:

For noting:

Te tūhonga / Recommendation

That the Auckland Transport Board (board):

- a) approves the establishment of a board sub-committee for the purposes of reviewing and approving Auckland Transport's (AT's) submission to the Council Controlled Organisation (CCO) Review (review).

Te whakarāpopotanga matua / Executive summary

1. The review panel has indicatively requested written submissions from CCOs in response to the review by 7 May 2020.
2. To assist with efficient finalisation of a timely submission from AT, it is proposed that the board delegates authority to a sub-committee of three directors to liaise with management to complete, review and approve a final document.

Ngā tuhinga ō mua / Previous deliberations

3. There have been no previous deliberations on this subject, although an update on the review was provided by the Chief Executive in his confidential update at the February 2020 board meeting.
4. On 9 April 2020, a joint submission was made to the panel by all of the CCOs (including AT) on areas of mutual interest and aligned input into the review. Feedback and input into this joint submission was provided by directors.

Te horopaki me te tīaroaro rautaki / Context and strategic alignment

5. The CCO review was announced by Mayor Goff in May 2019 and commenced in November. The review is being conducted by an independent panel, led by chair Miriam Dean and joined by Doug Martin and Leigh Auton.

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6. The panel's role is to provide recommendations to the Governing Body to ensure services delivered by the CCOs are efficient and effective and their decision-making has sufficient levels of political oversight, public transparency and accountability.
7. The review will focus on three key areas - the CCO model, roles and responsibilities, CCO accountability and the culture of CCOs responsiveness to the Council and Aucklanders.
8. A report from the panel is due back to the Governing Body by July 2020. Information has been sought through data requests, meetings (with the CCO executives and board members, Councillors, other stakeholders, customers and the general public) and workshops.
9. AT has confirmed in writing its support for the review. AT's engagement in the review has been coordinated via the Governance Lead.

Ngā matapakinga me ngā tātaritanga / Discussion and analysis

10. In recent weeks, the panel has been reviewing the extensive information on the CCO group it has compiled as a result of almost a hundred interviews with stakeholders, as well as the many documents, briefing papers and submissions received.
11. It has also considered the impact of the Covid-19 pandemic on the review's timing and the report it must deliver. The panel chair has spoken with both the Mayor and the Auckland Council Chief Executive to determine whether it should consider any delay, or change, to the review. The advice of both the Mayor and Chief Executive, consistent with the view of the panel, is that the review should continue as planned, including the obligation to provide a report on key findings to Auckland Council in July 2020. This a recommendation we support.
12. The panel hopes to advise CCOs in the week commencing 20 April 2020 of the broad areas where it would like to receive written responses and / or submissions. It also hopes to share with each CCO some of the real or perceived concerns highlighted by each stakeholder for each CCO, especially around culture and accountability, to provide an opportunity for comment.
13. The AT Chief Executive, Governance Lead and Communications Lead are in the process of finalising a draft submission which addresses the review's terms of reference as well as key themes identified by the panel.
14. It is proposed to finalise this document in consultation with a board sub-committee comprised of three directors.

Ngā tūraru matua / Key risks and mitigations

15. N/A.

Ngā ritenga-ā-pūtea me ngā rauemi / Financial and resource impacts

16. N/A.

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Ngā whaiwhakaaro ō te taiao me te panonitanga o te āhuarangi / Environment and climate change considerations

17. N/A.

Ngā reo o mana whenua rātou ko ngā mema pooti, ko ngā roopu kei raro i te maru o te Kaunihera, ko ngā hāpori katoa / Voice of mana whenua, elected members, Council Controlled Organisations, customer and community

18. N/A.

Ngā whaiwhakaaro haumaruru me ngā whaiwhakaaro hauora / Health, safety and wellbeing considerations

19. N/A.

Ā muri ake nei / Next steps



20. Following board approval for the establishment of a sub-committee, we will work with the nominated directors to finalise AT's submission to the panel.

Ngā whakapiringa / Attachments

Attachment number	Description
N/A	N/A

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Te pou whenua tuhinga / Document ownership

Submitted by	Andrew Downie Governance Lead		
Recommended by	Andrew Downie Governance Lead		
Approved for submission	Shane Ellison Chief Executive	